Funded by the Erasmus+ Programme of the European Union

Intelligent Governance: Strategic Applications of Artificial Intelligence in Higher Education Institutions

4-5 November 2026

Tlemcen University

DAY 1 – AI FOR STRATEGIC GOVERNANCE & DECISION-MAKING

09:00 – 09:30	**Welcome and Opening Session**
• Welcome address – Ministry of Higher Education and Scientific Research + NEO + Rector • Presentation of TAM objectives and expected outcomes • Introduction of experts and participants	
09:30 – 10:30	**Session 1 – Intelligent Governance in Higher Education**
• Programme of the day by NEO Algeria (5 mins) • **Keynote presentation by** ***Mohammad Khalil, University of Bergen***: ***Artificial Intelligence to Empower HEIs*** (overview on the digitalisation moving to AI, then to Generative AI) (40 mins) • **Q&A** (15 mins) **Moderator:** ***Latifa Negadi, HERE, University of Tlemcen***	
10:30 – 10:45	**Coffee Break**

10:45 – 12:30	**Session 2 – Algeria and Regional Case studies**
• ***University 4.0 Strategy in Algeria***, presentation by ***Abdelhalim Benachenhou, University of Mostaganem***, President of National Committee University 4.0 (20 mins) • Presentation of relevant projects (CBHE) in HE system governance: - ***MEDHELA***, presentation by ***Omar Behadada***, ***University of Tlemcen*** (15 mins) - ***SALDAE,*** presentation by ***Mounya Belhocine, University of Béjaia*** (15 mins) - ***RADIO,*** presentation by ***Nadjia Bekkari, USTHB*** (15 mins) • Regional case studies (***ESAGOV, DIGITAQ,...***) presentation by ***Anne-Laurence Pastorini***, ***UNIMED*** (20 mins) • **Q&A** (20 mins) **Moderator:** ***Rachid Hamdi, HERE, USTHB***	

12:30 – 13:30	Session 3 – Learning and Academic Analytics

- Enrollment forecasting and demographic modeling
- Financial modeling and sustainability scenarios
- Scenario planning for resource allocation and program development
- **Format:** presentation by ***Mohammad Khalil, University of Bergen*** (45 mins)
- **Q&A** (15 mins)

Moderator: ***Athmane Bouzidi, HERE, University of Béjaia***

13:30 – 14:30	Lunch Break

14:30 – 15:30	Round Table – Building Institutional AI Governance Frameworks

- Governance models for AI in higher education
- Roles and responsibilities (leadership, IT, academics, ethics committees)
- Institutional readiness and change management
- Aligning AI strategy with national higher education policies
- **Format:** Interactive workshop (group work)

Moderator: ***Hadjira Benoudnine, HERE, University of Mostaganem***

15:30– 16:00	Wrap-up Day 1

- Key takeaways
- Open discussion with participants

DAY 2 – OPERATIONAL EFFICIENCY & ETHICAL GOVERNANCE

09:00 – 09:15	**Opening sessions Day2**
• Main Conclusions of Round Table/Day 1 and Launch of the second day of the seminar , Mohamed BOUDOUR, National Erasmus+ Office Coordinator, Algeria • Programme of the day by NEO, Algeria	
09:15 – 10:15	**Session 4 – Academic Integrity and Plagiarism**
• AI and academic integrity at scale; Cybersecurity threats and data privacy management • Designing an ethical AI governance framework for HEIs • **Format:** Presentation by ***Mohammad Khalil, University of Bergen*** (45 mins) • **Q&A** (15 mins) **Moderator:** ***Mourad Korichi, HERE, University of Batna***	
10:15 – 10:45	**Coffee Break**

10:45 - 11:45	**Session 5 – Roadmaps & Follow-up Actions**
• Developing institutional AI roadmaps ; Identifying pilot projects; Defining follow-up workshop objectives • Policy recommandations at national level • **Format:** Plenary discussion + synthesis by experts **Moderator:** ***Mahmoud Debabeche, HERE, University of Guelma***	
11:45 – 12:00	**Recommendations and Closing**
• Presentation of key conclusions • Next steps and follow-up activity	
12:00 – 13:00	**Lunch Break**